

# TĀMAKI PRIMARY SCHOOL (1526)

# 2024 – 2025 STRATEGIC PLAN & ANNUAL IMPLEMENTATION PLAN



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# Strategic Section

#### **Our Vision**

Whāia te ara tika I Pursue the right path







**Our Values** 

Manaakitanga

Kaitiakitanga

anga Rangatiratanga

## Summary of the information used to develop this plan

References to Regulations in this document from the Education (School Planning and Reporting) Regulations 2023

# **People and Process**

In developing the 2024-2025 Strategic Plan, the Board gathered voice from a variety of sources, including:

- o Review to date of the 2023 Strategic Plan and Annual Goals / initiatives
- o Analysing current student achievement information
- o Carefully considering the Ministry of Education (MoE) Strategic Documentation:
  - 1. National Education and Learning Priorities (NELP):
  - 2. Ka Hikitia
  - 3. Action Plan for Pacific Education
  - 4. Te Hurihanganui
  - 5. <u>Attendance and Engagement Strategy</u>
  - 6. Learning Support Action Plan 2019 2025 (LSAP)
  - 7. Child and Youth Wellbeing Strategy
  - B. New Zealand Disability Strategy
- o Ideas and aspirations from:
  - Board Members
  - Staff, students/ākonga
  - Current parents/caregivers, whānau
  - Volunteers and community friends of the School
  - Local Council representative
  - Local College and specialist education staff



## Summary of Ideas and Aspirations

Refer to the synthesised themes from the 2023 parent/whānau community consultation (reported to the Board at the 2023 November meeting) that reflect a comprehensive and interconnected approach to holistic education, consistent with the School's strategic direction of the past year.

The overarching goal suggests reinforcing its inclusive and supportive learning environment that fosters the overall development and success of each ākonga.

The key components of this synthesis include:

#### 1. Holistic Engagement and Academic Success:

- Prioritising both academic success and holistic development to ensure that ākonga excel academically as well as grow emotionally, socially, and culturally
- Promoting a culture of continuous learning and engagement, enabling ākonga to remain curious, excited, and actively involved in their learning journey

#### 2. Social-Emotional Wellbeing:

- Supporting the social and emotional wellbeing of ākonga Implementing programmes and practices that grow ākonga socialemotional capabilities such as perseverance and resilience. Enabling a positive school experience that contributes to ākonga personal and academic growth
- Embedding the School's core Values into the School culture, and maintaining positive relationships among ākonga, staff, and the wider community. This contributes to supportive and respectful relationships, conducive to learning

#### 3. Cultural Connection and Language Engagement:

- Fostering and preserving a strong connection to ākonga cultural heritage, celebrating diversity within the School community, and promoting inclusivity
- Promoting active cultural engagement and providing language support to ensure ākonga can effectively communicate and connect with their cultural heritage and language(s)

#### 4. Home-School Relationships:

- Building on strong, positive school-home partnerships, and providing holistic support for all ākonga
- Building on community involvement and support in shaping a positive learning-focussed environment

#### 5. Educational Excellence and Future Pathways:

- Embedding a love of lifelong learning and preparing ākonga for their future endeavours. This involves enabling ākonga grow the necessary knowledge, skills, and values to navigate their academic and personal paths successfully
- Enabling each ākonga to pursue and achieve their goals preparing them for their future learning pathways, whether it be higher education or entering the workforce. This involves having high expectations and setting high standards of achievement for each ākonga, and providing the necessary resources for their success

In summary, these synthesised themes affirm a holistic, ākonga-centric, parent-whānau-School partnership approach to education, emphasising the interconnectedness of cultural enrichment, social-emotional wellbeing, academic success and community engagement.

A mix of qualitative and quantitative data derived from internal review and external consultation have informed this Strategic Plan and Annual Implementation Plan (AIP), reflecting an ongoing commitment to high-quality relationships, and high-quality teaching and learning for all ākonga.

Following review and discussion of key priority areas, the Board approved three Strategic Goals for the 2024-2025 Strategic Plan at their November 2023 meeting.



# Strategic Plan

Strategic Goals	MoE Strategies	Expected Outcomes	Board Strategies	Success Measures
Regulations 7(1)(b)	Regulations 7(d)	Regulations 7(g)	Regulations 7(e), 7(f)	Regulations 7(g)
Academic Success, Learning Support and Wellbeing  To optimise ākonga potential so that they achieve personal and academic success	NELP (NELP 2 Priority 3, 4) Ka Hikitia Action Plan for Pacific Education Te Hurihanganui Attendance and Engagement Strategy Learning Support Action Plan 2019 - 2025 (LSAP) Child and youth wellbeing strategy New Zealand Disability Strategy United Nations Convention on the Rights of Persons with Disabilities UNCROC advice on the Ministry of Social Development	Rich and responsive learning and teaching programmes that caters for ākonga needs and aspirations, ensuring that each ākonga receives the necessary resources and support, to grow socially, emotionally, culturally and excel academically  BPO: 127 (1)(a), 127 (2)(a), (b.i-iii)  BPO:127 (1)(bi-iii), 127 (1)(c), 127 (1)(d.ii-iii)	a. Prioritise achievement in literacy and mathematics/statistics  b. Provide an inclusive culturally rich, future-focused, high expectation Curriculum  c. Provide PLD programmes that develop highly skilled and motivated staff to deliver culturally relevant and effective teaching/learning for all ākonga  d. Secure a supportive learning-focussed environment for ākonga social/emotional, academic development	PATs, e-asTTle, teacher professional Curriculum judgments Professional Growth Cycle (PGC) and staff PLD, PLCs / PLD programme EEO survey Äkonga voice
2. Educational Excellence and Future Pathways  To embed a passion for lifelong learning so that ākonga have the capabilities and values for navigating both academic and personal pathways successfully	NELP (NELP 3 Priority 5, 6) Ka Hikitia Action Plan for Pacific Education Te Hurihanganui Attendance and Engagement Strategy Learning Support Action Plan 2019 - 2025 (LSAP) Child and youth wellbeing strategy New Zealand Disability Strategy United Nations Convention on the Rights of Persons with Disabilities UNCROC advice on the Ministry of Social Development	Each ākonga pursues and achieves relevant goals preparing them for their future learning pathways. High expectations are held, setting high standards of achievement for each ākonga, providing the necessary resources for their engagement and success  BPO: 127 (2)(c) BPO: 127 (1)(d.i)	a. Prioritise a culture of professional inquiry and evaluative practice  b. Celebrate cultural heritage, diversity and promote inclusion; advance te kaupapa o Te Puna Wairua, and Talamuka-'a-Tonga instruction and delivery  c. Foreground and support Te Reo me te Tikanga Māori development	Ākonga voice, staff voice School wide progress and achievement information Leadership, PLCs and PLD programme
3. Cultural Connection and Language Engagement  To foster and preserve a strong connection to ākonga cultural heritage, so that diversity and inclusivity are valued	NELP (NELP 1 Priority 1, 2)  Ka Hikitia Action Plan for Pacific Education Attendance and Engagement Strategy Child and youth wellbeing strategy UNCROC advice on the Ministry of Social Development	Positive home-school partnerships enable holistic support for ākonga, and community involvement helps grow a positive learning-focussed and inclusive environment for ākonga engagement and success  BPO: 127 (2)(c) BPO: 127 (1) (d.i) BPO: 127 (2)(d)	<ul> <li>a. Foster a strong sense of School community pride, identity, self-worth, and respect</li> <li>b. Engage and partner with parents/whānau to grow positive relationships and co problem-solve challenges</li> <li>c. Build high-quality hauora-enhancing facilities conducive to flexible learning</li> <li>d. Ensure equal access to digital devices to leverage literacy learning modes</li> </ul>	Attendance review Engagement in events and activities, review Ākonga, whānau voice Mana whenua and local iwi partnership IT review New build plans

BPO:	Board	Primary	Ob	ectives	Rec	gulations	7(1	I)(b)

Presiding Member of the TPS Board | Poari:

Principal | Tumuaki:

Date:



# **Annual Section**

# Summary (refer to the 2023 Annual Report)

### Regulation 9(1)(f)

2023 can be described as a year of resumption. Urgency and 'catch up mode' have been at the forefront our practice, after three years of significant interruption to ākonga presence and engagement. We are proud of the opportunities and PLD initiatives that have served ākonga resulting in a successful year and staff are optimistic about another year of four consecutive Terms of teaching and learning. Attracting staff remains a national/local challenge, with minimal access to teacher applicants. Developing staff capability and leadership capacity, including staff and student wellbeing, remains a priority.

### **Current Status**

#### Regulation 9(1)(e)

To maintain high quality relationships and high quality teacher/learning practice means consistent and high fidelity to implementation of effective literacy and mathematics programmes where all ākonga can access and achieve success.

A continued focus on literacy, mathematics, Assessment for Learning (AfL) and Local Curriculum (in three pathways – English Medium, Rumaki, Tongan bilingual class – unique to the local area), with corresponding targeted PLD in literacy and *The Learner First* (TLF) Maths Collaborative Cluster PLD, will be fundamental. The Government's requirement of an average 1 hour per day of reading, writing and maths will not necessitate a major change to current practice that already prioritises urgency for all ākonga.

A continued focus on school wide Hauora and wellbeing, with a particular development of self-regulation strategies that can be applied daily, especially in this time where there are societal challenges for youth and economic challenges for parents/whānau.

A continued focus on learning-focussed positive relationships with parents/whānau, enhancing community connections, and partnering with mana whenua and local iwi, for Local Curriculum review and development, as well as for progressing the TPS 100% Master Plan for the new build.

# Giving effect to Te Tiriti o Waitangi

#### Regulation 9(1)(g)

Number 1 School Policy, including feedback on Policy review each Term (refer to the TPS SchoolDocs Policies available online via School website) Refer to specific goals and actions in the Annual Implementation Plan below. Further development of Te Puna Wairua (TPW) Rumaki kaupapa.



# Annual Implementation Plan (AIP)

# Strategic Goal 1: Academic Success, Learning Support and Wellbeing Regulation 9(1)(a)

To optimise ākonga potential so that they achieve personal and academic success

#### Annual Target/Goal: Regulation 9(1)(a)

Implement rich and responsive learning and teaching programmes that cater for ākonga needs and aspirations, ensuring that each ākonga receives the necessary resources and support, to grow socially, emotionally, culturally, and excel academically (NELP 2 Priority 3, 4)

A	ctions	ons Success measures		rcing	Measurement tools
Regulation 9(1)(b)		Regulation 9(1)(d)	Regulation 9(1)(c)		Regulation 9(1)(d)
a.	Embed effective daily Guided Reading (GR) lessons for all ākonga	Fidelity to implementation of daily GR lessons (knowledge and effective practice gained from past two years of literacy PLD)  **Increased ākonga progress and achievement; increased ākonga joy, critical thinking, rich dialogue, co-operative problem solving & voice capture	Principal, DP (SLT) Team Leaders (TLs), TPW Pouako Matua, Kaiako Māori, all Kaiako Learning Assistants (LAs)	Staffing FTTE MU and FTU PLD Budget Internal and external MoE PLD funded	Kaiako professional Curriculum judgments PATs reading, vocab, maths e-asTTle writing Reading Running Records Phonics scope and sequence School Entry Assessments
b.	Strengthen oral language input/output of all ākonga	Fidelity to implementation of daily phonics lessons and vocabulary expansion programmes; Kaiako effective use of rich culturally relevant literacy texts; Coherent expansion of ākonga foundation vocabulary**	to implementation of daily phonics lessons and vocabulary on programmes; Kaiako effective use of rich culturally t literacy texts; Coherent expansion of ākonga foundation to the for PLD provider to the formula of the	hours Kaiako release TL release	NZMaths/Arbs, Rapid Routine tasks PLD 1:1 co-planning and co-
C.	Implement 3rd year iteration of literacy PLD programme to develop Kaiako collaborative planning, teaching, peer observation and practice evaluation conversations, supported by Instructional Mentoring/Coaching (ICM); to increase ākonga efficacy and agency in writing	Accessible, visible and effective (AVE) delivery of culturally contextualised 'direct experience' writing lessons for all ākonga  Kaiako fidelity to Deliberate Acts of Teaching (DATs), using accelerative practices, flexible and inclusive grouping for all ākonga**	with Dr Davis, Doreen Jukes	Vocab PLD external workshop for new Kaiako Core literacy stationery	teaching; PLD feedback Kaiako Professional Growth Cycle (PGC); Peer observations, Peer practice analysis conversations Kaiako literacy and maths Modelling Books
d.	Implement 2 <sup>nd</sup> year of <i>The Learner First</i> ( <i>TLF</i> ) Mathematics PLD engagement in the <i>Collaborative School Cluster</i> to increase Kaiako maths teaching capability; to increase ākonga agency and efficacy; to distribute maths leadership to support Team collaboration	Development of balanced effective daily maths programmes accessible for all ākonga**  Fidelity to implementation of core <i>TLF Rapid Routines</i> and planning, including MoE strategies (rich tasks; knowledge building; procedural fluency); Kaiako complete <i>TLF</i> Termly PLD days and <i>TLF</i> year level core strategy PLD online workshops	TLF Maths Cluster (8 Schools) Rob Proffitt-White Pāngarau Bruce Taplin TPW	PLD Budget MoE funding	Indicators of effectiveness for 5 dimensions of powerful maths TLF Rapid Routines assessments



e.	Develop and deliver Te Mātaiaho English	Development of shared pedagogical approaches and indicators of	SLT All Kaiako	PLD Teacher Only	Review of <i>Te Mātaiaho</i> refreshed Curriculum
	and mathematics/statistics Local Curriculum	effective practice, weaving in TPS Values	All Nalako	Days, Teacher	English and Mathematics/
		Application of Kaiako critical thinking applied to the Understand		PLD Call Back Days	Statistics
		Know Do (UKD) and Progressions in English and Maths; trialed UKD		Days	Review of Common Practice
		aspects in Kaiako/Team planning; development of each Teams' Curriculum back-mapping of culturally relevant literacy and maths		Kaiako, TL	Model in alignment with the
		programmes inclusive of all akonga		release	TPS Quality Teacher Practice indicators (Teaching Council),
		programme mount of an anong			Ta Taiako indicators
		PLCs informed by relevant research and MoE literature aligned with			Hikairo Schema indicators
		targeted literacy and maths PLD; Kaiako actively engage in weekly			
		targeted PLD aligned to Team Hui evaluation as part their Professional Growth Cycle (PGC); TLs observe and use ICM feedback			
		& feedforward strategies to increase Kaiako capability			
		a contract of the contract of			
		School wide planning, teaching, assessment, evaluation and			
		reporting aligns with Kaiako PGC and their Teaching As Inquiry (TAI)			
		evaluative practice; increased use of Kaiako noticing & responding tactics**			
f.	Implement targeted, flexible Learning	Refer to DP Learning Support Plan. Fidelity to implementation of	DP, external	ESOL funding	Kaiako target ākonga cohorts,
	support (LS) intervention programmes for	effective targeted and flexible LA intervention programmes;	support agencies,	MoE funding	ESOL MoE register, review of
	culturally and linguistically diverse	increased responsive planning, teaching and monitoring of individual	SWiS, PHN, RTLB, SpLT		targeted LA programmes, learning/behaviour data
	learners	ākonga learning and/or behaviour needs; weekly DP and LA Hui increase transfer of PLD and accelerative practice that benefits	LAs, Kaiako		Live, current LS Register
		ākonga			
					Evaluation of impact of LS interventions informs
		In liaison with Kaiako, DP provides weekly learning support for small	DP, Kaiako		identification and allocation
		identified ākonga cohorts to increase their social/emotional wellbeing			of targeted programmes; class planning/assessments
g.	Strengthen learning-focussed	and/or academic outcomes  Fidelity to implementation of TPS 3 Values in relationships, teaching,	All staff	Budget PC4L	class planning/assessments
9.	relationships through culturally conscious	learning and the life of the School; TPS 3 Values in language of	7 til Stall	Budget 1 C4E	Ta Taiako indicators
	and responsive practice to increase	learning/citations; Positive Culture for Learning (PC4L) Matrix school		eTap sub	Hikairo Schema indicators
	ākonga efficacy and agency	wide expectations; Restorative Practice (RP) and accurate timely entry			TPS Values PC4L Matrix, affirmation of
	D   -	of eTap data, help to guide and inform restorative responses with	DP, Kaiako,	RP PC4L	TPS Values (data record
h.	Develop ākonga hauora and wellbeing strategies	ākonga, parents/whānau and staff (harm is addressed promptly so that relationships are repaired appropriately and focus returns to	ākonga, whānau	resources	tracking)
	strategies	ākonga learning and wellbeing)			eTap PC4L review and data
		<u> </u>		PBS ākonga	RP Chat questions and review
		Fidelity to implementation of Pause Breathe Smile lessons support	All staff	booklets; PBS Kaiako website	ākonga voice/goals and parents'/ whānau voice, Hui
		ākonga development and utilisation of self-regulation strategies		resources	parents / whahau voice, Hul



# Strategic Goal 2: Educational Excellence and Future Pathways Regulation 9(1)(a)

To embed a passion for lifelong learning so that ākonga have the capabilities and values for navigating both academic and personal pathways successfully

### Annual Target/Goal: Regulation 9(1)(a)

Enable each ākonga to pursue and achieve relevant goals preparing them for their future learning pathways. High expectations are held, setting high standards of achievement for each ākonga, providing the necessary resources for their engagement and success (NELP 3 Priority 5, 6)

Actions	Success measures	Resourcing		Measurement tools
<ul> <li>Regulation 9(1)(b)</li> <li>a. Strengthen Kaiako Assessment for Learning (AfL) capability to increase ākonga efficacy and agency</li> <li>b. Strengthen school-wide data use in decisions for implementing and monitoring targeted actions to promptly benefit all ākonga</li> </ul>	Regulation 9(1)(d)  Fidelity to the principles of AfL in daily teaching, planning and assessment; alignment of learning intentions (LI) with co-constructed success criteria (SC), ākonga voice; feedback (FB) and futurised learning actions in planning and teaching; increased exemplification of TPS Values in language of learning/citations  Increased ākonga voice/choice in personalised learning design and articulation of learning against rich and relevant goals  Daily purposeful use of Kaiako Modelling Books that incorporate ākonga learning notes (AVE) to support their engagement; flexible and inclusive ākonga grouping  Increased collaborative practice and culture of inquiry; transfer of PLD, and accelerative practices in daily literacy and maths lessons; strengthened kaiako conversations focus on high expectations teaching and learning**  Increased reflective and evaluative inquiry in Team and Leadership Hui (learning-focussed data conversations focus on accelerative practice for ākonga)  Assessment tools are culturally relevant, timely, purposeful; summative data informs Kaiako next teaching and learning actions & personalised goal setting for ākonga; progress measured at key points to inform learning conversations and regular reporting	Regulation Principal, DP (SLT) Team Leaders (TLs) Kaiako Learning Assistants (LAs)	Internal and external MoE PLD funded hours Kaiako release TL, Pou Matua release	Regulation 9(1)(d)  Kaiako professional Curriculum judgments Ākonga exemplars; moderation process Formative Assessment Kaiako literacy and maths Modelling Books Ākonga voice TPS Values essence statements  PATs reading, vocab, maths e-asTTle writing Reading Running Records Phonics scope and sequence School Entry Assessments NZMaths/Arbs, Rapid Routine tasks  Review of TPS Assessment Map (tools); Common Practice Model, TPW Quality Teacher Practice indicators; Kaiako PGC goals



<ul> <li>c. Develop innovative leadership practice to increase ākonga led ākonga-led initiatives and activities</li> <li>i. Education for Sustainability (E4S):</li> </ul>	Teaching and leadership strengths utilised supporting ākonga interests, aspirations and engagement in extra Curricular activities that link with ākonga inquiry learning; strong promotion and embedding of TPS Values in the life of the School		Staffing FTTE MU and FTU PLD Budget	
Wastewise/Green Team (VK)  ii. Education for Sustainability (E4S):     Travelwise Team (ASd)  iii. Digital literacy: eLearning (WL)  iv. Ngā mahi a rēhia (NMaR): Kapa Haka (AT)  v. Health/PE/Sports Coordination (LT)	Distribution of Ako Leadership aligns with School priorities; development of Ako Leaders' Action Plans informs reporting processes. Refer to (5) Ako Leaders' Action Plans i. Fidelity to school wide waste reduction practice; inclusive TPS Garden/mahi māra initiatives; Trees for Survival sanctuary maintained ii. Reviewed TPS and Auckland Transport (AT) Plan with Termly promotions; trained Safety Team; implementation of class bike safety and cycling lessons (as part of ākonga fitness development) iii. Increased quality teaching of digital literacy and purposeful use of devices leverages ākonga learning across Local Curriculum iv. Implementation of NMaR school wide programme; leadership of school wide Kapa Haka group He Iti Mapihi Pounamu and participation in local festival performances v. Coordination of sports coaching, training and organisation of	VK, ASd, WL (MindLab trained), AT, LT IT external support Community Constable Auckland Transport coordinators Sports School Cluster	Learning Budget KiwiSport fund Bike track TPS bikes 1:1 allocation of TPS owned devices	Ākonga Device Care and safety tracking register (maintained by DP)
	events and increases ākonga engagement in a range of codes; Kaiako weekly PE lessons and Team fitness teaching; break-time systems and ākonga leadership established; audit, replenishment and utilisation of PE/sports equipment	TPW Pouako Matua and Kaiako Māori MoE Advisor SLT	Employ 2 <sup>nd</sup> TPW Kaiako Māori TMoA literature	TPW Curriculum Refresh – review of Te Marautanga o Aotearoa (TMoA) using the new MoE Tirewa (Green
d. Te Puna Wairua (TPW): Implement Ngā Matāpono mā Te Puna Wairua - The Foundation Principles of the Local Curriculum of Te Puna Wairua (version 1) to increase ākonga efficacy and agency	Refer to TPW Rumaki Kaupapa Plan (Four foundation principles making a holistic connection to ngā ākonga o Te Puna Wairua; ākonga-centric kaupapa underpinned by TPW holistic Values, tikanga, and ūaratanga; includes positive purposeful engagement with whānau)  Expansion of reo ā waha fluency in Tau 1-8; utilisation of a range of culturally rich contextualised pānui texts in daily lessons, and to support mahi kainga Increased kaiako teaching and aromatawai capability; increased ākonga progress and achievement in pānui, tuhituhi and pāngarau	Part of <i>TLF</i> and Literacy PLD Goal 1	and PLD TPW budget	book) Aromatawai ā waha (oral language assessment tool) TPW whānau hui and kōrero Te Reo Matatini me te pāngarau
e. Talamuka-'a-Tonga (TmT): Increase student efficacy and agency in Tongan bilingual delivery	Refer to TmT Faiako Literacy and Maths Plan (includes positive purposeful engagement with fāmili')  Expansion of Tongan vocabulary in Y3-8; utilisation of a range of rich culturally contextualised Tongan bilingual literacy texts in daily lessons  Increased Faiako teaching and assessment capability; increased student progress and achievement in literacy and maths	TmT Faiako Part of <i>TLF</i> and Literacy PLD Goal 1	Tongan literacy texts TmT budget	TmT fāmili' fono and talanoa



# Strategic Goal 3: Cultural Connection and Language Engagement Regulation 9(1)(a)

To foster and preserve a strong connection to ākonga cultural heritage, so that diversity and inclusivity are valued

### Annual Target/Goal: Regulation 9(1)(a)

Positive home-school partnerships enable holistic support for ākonga, and community involvement helps grow a positive learning-focussed and inclusive environment for ākonga engagement and success (NELP1 Priority 1, 2)

Actions		Success measures	Resourcing		Measurement tools
Regulation 9(1)(b)		Regulation 9(1)(d)	Regulation 9(1)(c)		Regulation 9(1)(d)
a.	Strengthen Home School partnerships: ākonga, parents/whānau and School - the 'power of 3' engagement	Daily fidelity to attendance monitoring, tracking and responding; improved ākonga daily attendance and reduced unjustified absences	Staff; Kaiako Ruapōtaka Attendance Support MoE Attendance	eTap fees  Learning Budget	Attendance review of data; 90% daily attendance; unjustified absences reduced/in single digits
		Increased parent/whānau/fāmili' attendance at Kaiako and Kaiāwhina Hui, Whānau Kōrero (Ākonga-led Conferences), Ako Connect Days (class visits), Whānau Hui and Fono and Whānau House Games, Cultural Heritage Weeks; Parents/whānau/fāmili' partner on School events and activities	Advisors		Hui/Fono kõrero/talanoa Feedback from focus groups Surveys
		Whānau House traditions embody TPS Values and affirm ākonga hauora and wellbeing; fidelity to TPS PC4L Matrix; reviewed Tiers of ākonga acknowledgements framework	PC4L Team All staff		DP Assembly data Leaders and DP School wide awards data
		Feedback from Whānau Hui and Fono informs self-review, including Local Curriculum review; Ākonga and whānau aspirations reflected in Local Curriculum	Kaiako		Ākonga work exemplars; Achievement Reporting; School wide progress and achievement information; ākonga Learning Journals and/or eLearning Logs
		Ākonga progress and achievement reporting is clear, correct and culturally relevant for ākonga and whānau; visible affirmation of ākonga strengths and aspirations**	SLT, Leaders, Kaiako		Whānau Kōrero (student-led conferences)
b.	Celebrate cultural diversity and foreground inclusive practice (links to Goal 1 above)	Strengthened staff cultural competence and promotion of student cultural diversity and their cultural capital	All staff	Learning Budget, ākonga inquiry learning,	Ta Taiako indicators Hikairo Schema indicators Kaiako PGC, LA evaluation of
		Implementation of ANZH/social sciences Curriculum maximises opportunities for all ākonga to promote and sustain their personal histories/cultural narratives	Leaders, Kaiako, LAs	the Arts, student leaders PLD, MoE PLD	practice, staff PLD goals



		Te Ao Māori tikanga, kawa and Te Reo Māori continues to be reflected and normalised in the life of the School i.e., TPS Karakia, Pōwhiri, mihi, pepeha  Increased presence of ākonga voice in goal setting, decision-making and personalised activities	All staff Leaders, Kaiako, LAs		ANZH/social sciences Curriculum and Te Mātaiaho resources/rauemi Fidelity to teaching and maintaining TPS tikanga and kawa
C.	Partner with mana whenua / local iwi to build working relationship and increase Te Ao Māori / Te Reo Māori teaching capability	Increased understanding of Te Ao Māori and how to weave its presence in Local Curriculum  Te Ao Māori / local Hītori from and endorsed by mana whenua, supports all staff understanding for culturally appropriate implementation of student inquiry learning/Local Curriculum  Increased exemplification of STP1 gives practical effect to Te Tiriti o Waitangi (TToW)	SLT, Leaders  SLT, Board, Mana whenua, local lwi, community friends of TPS  MoE Advisors  SLT, Kaiako	Learning Budget Board Budget	Mana whenua hītori o te rohe/local narratives  Team planning and evaluation Hui, survey  Teaching Council (TC) STP1; Ta Taiako, Hikairo Schema
d.	Progress the TPS 100% Master Plan to commence the new School build	Regular liaison with stakeholders progresses plans  Block 1 refurbishments maintained and reflect flexible hauoraenhancing learning spaces; increased ākonga hauora builds on sense of belonging and positive school wide culture  2023 100% Master Plan informed by kaimahi, ākonga, parent/whānau and Board review aligns with TPS localised pedagogy, reflects embedded TPS Vision and Values, and exemplifies the cultural narrative of the local area (NB unique tuakiri/identity retained; reflective of significant local landmarks 'ngā tohu o te rohe')  N4L Relationship Manager liaison completes design phase; N4L SNUP Phase planning design implemented	SLT, Board Mana whenua, local iwi, MoE Delivery Manager/ new build Property Advisor All staff, Board  SLT, N4L Relationship Manager and personnel, MoE liaison, IT service provider	Property Budget MoE new build funding  Watershed Co Reps (5YA/10YPP)  Network for Learning PLD	New Build 100% Master Plan and 2023 reviewed Design Brief  Refer to TPS 2023 Master Plan feedback to MoE (Board Meeting Minutes/ correspondence; design exemplifies 'line of sight')  N4L Phase Plan

